### Heritage Lottery Fund: Committee for London Meeting on 12 September 2017

### Summary report of the meeting of the Committee for London held on 12 September at 10a.m. in the 3rd floor Boardroom, London

#### Members:

- Blondel Cluff (Chair)
- Jenny Cousins
- Sandie Dawe
- Angela Dean
- Rachel Hasted
- Jonathan Pickstone
- Jonathan Sheaff
- Hilary Carty

#### **Committee Business**

#### 1. Chair's Report

The Chair:

Oral

- welcomed Angela Dean, NHMF Trustee, to the Committee and Melanie Wong who joined the London team as a Grants Officer;
- bade a sad farewell to Hilary Carty, who would be leaving the HLF Committee for London at the end of September to take up her new appointment as Director for the Clore Leadership Programme. Hilary would be very much missed by committee and officers and her advice, expertise and support had been invaluable;
- updated Committee on the committee recruitment underway to replace both Hilary and also Jon Sheaff when he left in March 2018;
- reported that she would have to leave committee at lunch to attend an urgent meeting. Hilary Carty would Chair the meeting after lunch;
- noted that London applications had received major success at the June Parks for People Delegated Board where a decision taking panel comprising Big Lottery Fund and a subcommittee of the HLF Board in June had awarded a staggering £15.5 million to parks in London;
- congratulated Reconnecting Boston Manor Park, LB Hounslow who received first round pass of £3,929,200 and development grant of £294,600: Marble Hill Revived who received an award of £4,080,400; Springfield Park an award of £3,146,000 and The Canons Mitcham, LB Merton who received an award of £4,440,600.
- noted the Kick the Dust Delegated Decision taking panel, also in June had resulted in success for London and invited Jenny Cousins to feed back on her experience as one of the Kick the Dust decision takers alongside Sam Anderson, Committee member for Scotland, Sir Peter Luff and Tom Tew, Trustee and Chair of the Panel.

#### 2. Minutes of the meeting on 13 June 2017

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Committee agreed the minute subject to the following amendment:

John Sheaff confirmed that he had been absent for item 24, Springfield Park Restoration Project.

The minutes were signed by the Chair.

#### 3. Matters arising from the minutes

There were no matters arising.

#### 4. London Overview Report

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CL 2017 (3) 5

Oral

Stuart Hobley, Head of HLF London introduced the report.

He drew attention to the:

- High profile launch by Sadiq Khan of the London Borough of Culture. There had been much positive interaction with local authorities regarding their aspirations for culture.
- Camelot's joint 'Thank you' campaign during December, which would focus on making free entry or added value offers for The National Lottery players;
- topical cases and updated committee on key issues facing some projects; and
- grantee updates and recently completed projects.

Selina Papa, Development Manager, updated committee on Priority Development Areas (PDA) and on targets. The Committee would receive a further update in November 2017.

#### 5. London Budget

Simon Spoglianti, Casework Manager, introduced the paper that set the context for the Committee's decision taking for the 2017 - 2018 financial year. The Heritage Grant and Heritage Enterprise up to £2million budget for the year in London was £9m.

The Committee noted that for this meeting the first round pass budget was £2,271,500. The total grant request was £8,869,800 for seven applications and therefore it was not possible to support all applications. Committee would need to prioritise the applications before them.

Looking ahead to November, the pipeline was also 7 applications with a grant request of £8,904,600. Demand remained high.

There were sufficient funds to support the second round applications should committee agreed they met the quality threshold and still represented value for money.

Committee noted the assessment requirements of first and second round applications as set out in Appendix III.

#### 6. Declarations of Interest

Oral

Sandie Dawe reported that she knew the Chair of BAFTA (item 11) but had no knowledge of the application. Committee noted the connection.

There were no other conflicts or declarations.

# SF4 first round applications for discussion and decision: Grants for Places of Worship

#### 7. Grants for Places of Worship Applications

Lesley McCarthy, Senior Grants officer presented the paper.

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The annual budget for 2016-17 for London was £1.5m.

In London, 8 first round applications had been submitted with a grant request of £1,795,500 against a regional budget of £416,600. Historic England had allocated two applications as being the most urgent.

Committee noted it was possible bring forward some budget allocation from March 2018 into September 2017, resulting in an increased budget of £624,900. There were sufficient funds to support both urgent applications should Committee wish to do so.

Committee agreed the following decisions:

Item	Project title	Applicant	Decision
7a.	St Mary's, Bow: solving water penetration problems and improving accessibility	St Mary & Holy Trinity, Bow	FIRST ROUND PASS OF £250,300 INCLUDING DEVELOPMENT GRANT OF £29,600 (47% OF TOTAL ELIGIBLE DEVELOPMENT COSTS)
7b.	All Saints' Friern, Barnet: Spire and Tower Phase 2	PCC of All Saint's Friern Barnet	FIRST ROUND PASS OF £250,000 INCLUDING DEVELOPMENT GRANT OF £30,000 (100% OF TOTAL ELIGIBLE DEVELOPMENT COSTS)
7c.	Repair and community engagement project to Grade II* listed church	Parochial Church Council All Saints, Notting Hill	REJECT
7d.	Vestibule and Nave Roof Repairs	St John on Bethnal Green	REJECT
7e.	Repair and conservation of the lead spire of St Chad, Haggerston	Parish Church of St Chad, Haggerston	REJECT
7f.	St Bartholomew's Church Tower Restoration	St Bartholomew's Church, Sydenham	REJECT
7g	Restoration of damaged brickwork and improvement of access to St Mary Brookfield, London NW5 1SN	St Mary Brookfield Church	REJECT
7h	Barking St Margaret's Church Western Tower- Urgent Masonry Repairs	St Margaret's of Antioch	REJECT

#### SF4 first round applications for discussion and decision: Heritage Grants

## 8. The COAL Store – Conserving heritage, Opening more buildings, Assisting learning and Lowering emissions; HG-15-07069

CL 2017 (3) 8

Applicant: Kew Bridge Engines Trust

Request: First Round Pass of £1,137,700, including Development Grant of £57,700

**Project:** To restore and conserve the Grade II listed Coal Store and transform it into a new visitor facility. The Museum's boiler plant would be modernised and upgraded. A narrow-gauge coal railway, weighbridge, boiler feed pumps, steam fire engine would be restored to working order. Interpretation of the Coal Store and boiler plant would be provided, to include interpretive panels, working models and audio-visual displays. IT facilities would allow visitors and students to interact directly and indirectly with the boiler plant.

The Committee agreed the application represented a high priority for support. The project was REJECTED in light of the available budget.

#### 9. The St Lawrence Jewry Project; HG-16-02274

CL 2017 (3) 9

Applicant: City of London

**Request:** First Round Pass of £1,954,600, including Development Grant of £258,400 Jewry in the City of London; improving a deteriorating 17th-century church into one that is fit-for-purpose in the 21st century. The church would undergo a programme of conservation, interpretation, and learning activities in collaboration with neighbouring Guildhall Art Gallery.

The Committee agreed the application, which represented a low priority for support, should be REJECTED.

#### 10. Handing on history – Taking Merton's past into the future; HG-16-0410

CL 2017 (3) 10

Applicant: London Borough of Merton

Request: First Round Pass of £391,600, including Development Grant of £95,500

**Project:** To redevelop and upgrade Merton Heritage and Local Studies Centre, located on the second floor of Morden Library within Merton Civic Centre, to create a flexible space for exhibitions, study, schools and events, alongside community activities based on the boroughs heritage. The Centre would host touring exhibitions, create a flexible space for reminiscence work, dementia support and for sensory displays; and community activities would be based around the borough's heritage.

The Committee agreed the application, which represented a low priority for support, should be REJECTED.

#### 11. Illuminating BAFTA – Great Work Starts Here; HG-16-06070

#### Applicant: BAFTA

CL 2017 (3) 11

Request: First Round Pass of £1,790,600, including Development Grant of £87,200

**Project:** To unlock and reveal stories around the Grade II building at 195 Piccadilly and archive collection of the history of its awards, the inspirational winners and craft of film, television and games making. The project formed part of the wider £30m improvement scheme to transform BAFTA's HQ. Alongside new exhibition and screening spaces, and restoration of Victorian roof lights, the project would conserve and digitise collections and deliver activities.

The Committee agreed to REJECT the application due to the reasons outlined.

## 12. The Creating Corridors Project; helping both people and nature to connect in Kingston; HG-16-08722

CL 2017 (3) 12

**Applicant:** Environment Trust for Richmond upon Thames in partnership with Mapping for Change, Imby. bio and Greenspace Information for Greater London CIC (Greenspace).

Request: First Round Pass of £818,000, including Development Grant of £123,800

**Project:** To deliver conservation work, education and community engagement programmes, and to develop and provide the tools to enable people to record species in a Priority Development Area, where urban habitats and the wildlife were currently at risk. Newly collected and existing data would be used to create interactive maps highlighting 3 wildlife corridors, pivotal for species survival.

The Committee agreed the application, which represented a low priority for support, should be REJECTED.

#### 13. The Leyton Cricket Pavilion - Real food hub; HG-17-01129

CL 2017 (3) 13

**Applicant:** London Borough of Waltham Forest **Request:** First Round Pass of £1,777,700, including Development Grant of £302,200

**Project:** To restore and repair Leyton Sports Ground's Grade II Cricket Pavilion and vernacular Tin-Hut. A 'real food hub' would also be developed within these buildings, including a restaurant, café, training kitchen and classroom, and permanent indoor food market.

The Committee agreed the application represented a high priority for support and AWARDED a first round pass of first round pass of £1,777,700, including a development grant of £302,200, 59% of eligible development costs.

#### 14. The Regeneration of St Margaret the Queen, Streatham Hill; HG-17-00765

CL 2017 (3) 14

Applicant: The Community of St Margaret The Queen

Request: First Round Pass of £999,600, including Development Grant of £199,000

**Project:** To repair and restore Grade II Listed St Margaret the Queen Church and establish a viable future end use. The church spaces would be reconfigured and mezzanine floors introduced to create new rooms, accessed by new glass lifts. Transparent screens would create a 'courtyard' within the Nave, enabling a division of spaces. St Margaret's would be transformed into a community hub with a nursery, café, kitchen/bakery, Foodbank, library, hot-desking, artist studios, and hireable spaces. The project formed part of a wider regeneration project to build a new housing development, Monastic house and Abbot's house, alongside reconfiguring St Margaret's.

The Committee agreed the application represented a low priority for support. The project was REJECTED in light of the concerns raised.

#### 15. Prioritisation and feedback for first round items

Committee had rejected Illuminating BAFTA (item 11) during the case by case discussion and agreed the priority of other first round applications was:

- The COAL Store Conserving heritage, Opening more buildings, Assisting learning and Lowering emission (item 8), and The Leyton Cricket Pavilion Real food hub (tem 13) were a high priority; and
- The St Lawrence Jewry Project (item 9); Handing on history Taking Merton's past into the future (item 10); The Creating Corridors Project (item 12); and The Regeneration of St Margaret the Queen, Streatham Hill (item 14) were considered a low priority.

The Committee agreed to reject all low priority projects. Both high priority applications were supportable but there was insufficient budget to support both. Committee re-visited the merits of the individual projects and on balance agreed to support The Leyton Cricket Pavilion. The COAL Store was rejected in light of the available budget.

#### SF4 second round applications for discussion and decision: Heritage Grants

#### 16. Layers of London: mapping the city's heritage; HG-15-03609

CL 2017 (3) 16

Oral

Grantee: University of London, Institute of Historical Research (IHR)

Committee had awarded a first round pass of  $\pounds$ 943,900, including a development grant of  $\pounds$ 103,100 (73% of total eligible development costs) in December 2015.

#### Request: Award Grant of £929,800 (61%)

**Project:** To create an online mapping resource that reflected London's history, accompanied by an activity programme and extensive volunteer involvement. Maps and historical data would be provided by IHR's project partners, who included the British Library, Museum of London Archaeology, Historic England, London Metropolitan Archives, and the National Archives

**Uplift:** £89,000 (11%) Largely due to an increase in evaluation costs and the recruitment of a Volunteer Coordinator; both introduced in direct response to HLF and expert advice. The overall grant percentage had decreased (66% to 61%), predominantly because of an increase in non-cash contributions from partners.

The Committee agreed this was a strong multi-faceted project with potential to deliver good heritage and people outcomes and The Committee AWARDED a grant of £929,800 (61% of eligible delivery costs).

#### 17. ARC: Riverside's Archive; HG-15-01247

CL 2017 (3) 17

#### Grantee: Riverside Trust

Committee had awarded a first round pass of £270,400 including a development grant of £40,100, 79% of total eligible development costs in March 2016

#### Request: Award Grant of £409,000 (60%)

**Project:** To conserve, share and celebrate Riverside Studio's rich heritage through purpose designed facilities. Four areas of the new building would be dedicated to Riverside's archive and

heritage. These included, a controlled archive store, a public reading room, an archive cataloguing office and a digital heritage display in the basement foyer of the building.

**Uplift:** £178,700 (78%) Largely due to costs required in response to committee feedback, to deliver the increased level of ambition for the project including the additional activities and associated costs for materials and resources.

The Committee AWARDED a grant of £409,000, 60% of total eligible delivery costs.

# SF4 first round Board applications for discussion and recommendation (September): Heritage Grants

#### 18. Chiswick House re-awakes; HG-14-09665

CL 2017 (3) 18

Applicant: Chiswick House & Gardens Trust

**Request:** First Round Pass of £4,958,800, including Development Grant of £455,400

**Project:** To revitalise the visitor offer at the Estate, improve the welcome and interpretation and provide more and better access to the Grade I listed Chiswick House, based in the London Borough of Hounslow. The project included a new visitor pavilion building, improved visitor facilities, new interpretation and the provision of a wider range of activities.

Committee recommended the project as a LOW priority for support to the Board.

#### 19. Saxon and Creative Heritage in Kingston-upon-Thames; HG-16-05871

CL 2017 (3) 19

**Applicant:** All Saints Kingston Development Trust in partnership with the London Borough of Kingston's Culture Services

Request: First Round Pass of £4,399,900, including Development Grant of £326,200

**Project:** To develop two museum sites including the construction of a new 3-storey building with lift in the Grade I All Saints Churchyard to provide a Saxon Heritage Hub. The existing Grade II listed Kingston Museum would be redeveloped and redefined as Kingston Creative Museum. A programme of activities would be delivered.

Committee recommended the project for REJECTION to the Board.

#### 20. Restoration of Brockwell Hall - Letting the Past Enhance the Future; HG-17-01696 CL 2017 (3) 20

Applicant: London Borough of Lambeth

Request: First Round Pass of £4,188,200, including Development Grant of £387,400

**Project:** To restore the Brockwell Hall complex changes to provide newly accessible rooms for use and/or hire by all ensuring a mix of revenue generating and community uses, to provide a universally accessible entrance and lifts to all floors, a new kitchen, stores and staff facilities, and a direct link between the mansion house and the stable yard. The stable yard would be restored to include the construction of a new café with public toilets, outdoor performance space, outdoor café seating and a retractable events marquee. A programme of activities would be delivered.

Committee recommended the project as a HIGH priority to the Board.

#### 21. Prioritisation items 18 to 20

Committee agreed that:

- Chiswick House(item 18) was a low priority for support;
- Saxon and Creative heritage (item 19) should be recommended for rejection; and
- Brockwell Hall (item 20) was a high priority for support.

#### SF4 second round Board applications for discussion and recommendation (September): Heritage Grants

#### 22. Snowdon Aviary Restoration Project; HG-15-05770

CL 2017 (3) 22

Grantee: Zoological Society of London

The Board had AWARDED a first round pass of £4,894,700 including a development grant of £301,000 (67% of total eligible development costs) in March 2016.

#### **Request:** Award Grant of £4,593,700 (69%)

**Project:** The project focused on the restoration and revitalisation of Grade II\* listed Snowdon Aviary alongside which, a programme of outreach and skills development relating to both heritage and nature conservation would be delivered. The project included urgent structural conservation work to the aviary, the creation of a fully accessible walk-through visitor-experience, new community and education space, new animal housing and improved interpretation and a range of education activities.

#### **Uplift:** None

Committee recommended the project as a HIGH priority to the Board.

#### Papers for discussion

#### 23. Communications Report

Committee noted the report.

Felix Gott, Communications Account Manager, presented some media highlights including:

- the hugely popular and successful launch of the Postal Museum; •
- the launch of the London Borough of Culture competition which took place at the end of June with • HLF's planned involvement being acknowledged. The announcement had featured on the BBC;
- the opening of the Garden Museum which had featured widely including in the French newspaper Le Monde; and
- the announcement of the award to the Islington's Pride project, and it featuring in the • Islington Gazette and the Islington Tribune.

Looking ahead: there would be a

Lottery distributors were planning a 'Thank you Campaign'. This campaign aimed to build on the success of the pilot at Gainsborough House Museum. Officers were liaising with potential projects in London. The campaign was anticipated to launch second week in December. Members suggested officers should speak to the Tourist Board and to the Association of Leading Visitor Attractions (ALVA) who might be able to help with the wider promotion.

#### CL 2017 (3) 23

#### 24. Corporate Update

Committee noted the paper and minutes of the May, June Board meetings.

Sue Bowers, Deputy Director of Operations, updated committee key areas including on:

- the discussions at the May Board meeting and the agreed outcomes;
- Grants for Places of Worship. This meeting represented the penultimate decision taking round. Committee would receive the last batch of applications in November;
- The Churches Review, which would be published in the Autumn;
- the Tailored Review. The Board would discuss the recommendations in September;
- SF5 which had been renamed as the *Funding Framework;*
- Lottery income, which was variable at present.

#### Papers for information

#### 25. Landscape Partnership Overview 2017

Committee noted the overview.

#### 26. Any other business

Hilary Carty congratulated the London team on their significant ongoing work to strengthen and illuminate the Heritage of London, and thanked Blondel Cluff, committee and officers for their good wishes on her new role. She expressed that it had been a sincere pleasure to serve on the London committee for over the past 5.5 years.

There was no other business.

The next meeting will be held on 28 November 2017.

Oral

CL 2017 (3) 25

### CL 2017 (3) 24